

COMMITTEE ON LEGISLATIVE RESEARCH
OVERSIGHT DIVISION

FISCAL NOTE

L.R. No.: 1557-01
Bill No.: HB 819
Subject: Agriculture Department; Tourism; Economic Development Department; Natural Resources Department; Soil Conservation; Parks and Recreation
Type: Original
Date: April 8, 2013

Bill Summary: This proposal transfers the State Soil and Water Districts Commission to the Department of Agriculture and all authority and duties associated with state parks to the Division of Tourism.

FISCAL SUMMARY

ESTIMATED NET EFFECT ON GENERAL REVENUE FUND			
FUND AFFECTED	FY 2014	FY 2015	FY 2016
Total Estimated Net Effect on General Revenue Fund	\$0	\$0	\$0

Numbers within parentheses: () indicate costs or losses.
This fiscal note contains 19 pages.

ESTIMATED NET EFFECT ON OTHER STATE FUNDS			
FUND AFFECTED	FY 2014	FY 2015	FY 2016
Soil and Water Sales Tax*	\$0	\$0	\$0
Parks Sales Tax**	\$0	\$0	\$0
State Parks Earnings**	\$0	\$0	\$0
Tourism Supplemental Revenue ***	\$1,392,913	\$1,392,913	\$1,392,913
DNR Cost Allocation***	(\$1,392,913)	(\$1,392,913)	(\$1,392,913)
Babler State Park**	\$0	\$0	\$0
Meramec-Onondaga State Parks**	\$0	\$0	\$0
Confederate Memorial State Park**	\$0	\$0	\$0
Total Estimated Net Effect on <u>Other</u> State Funds	\$0	\$0	\$0

* Transfer of revenue and expenditures from the Department of Natural Resources to the Department of Agriculture

**Transfer of revenue and expenditures from the Department of Natural Resources to the Department of Economic Development - Division of Tourism

*** DNR Cost Allocation funds will be transferred to the Tourism Supplemental Revenue fund administered by DED.

ESTIMATED NET EFFECT ON FEDERAL FUNDS			
FUND AFFECTED	FY 2014	FY 2015	FY 2016
Soils*	\$0	\$0	\$0
State Parks**	\$0	\$0	\$0
Total Estimated Net Effect on <u>All</u> Federal Funds	\$0	\$0	\$0

* Transfer of revenue and expenditures from the Department of Natural Resources to the Department of Agriculture

**Transfer of revenue and expenditures from the Department of Natural Resources to the Department of Economic Development - Division of Tourism

ESTIMATED NET EFFECT ON FULL TIME EQUIVALENT (FTE)			
FUND AFFECTED	FY 2014	FY 2015	FY 2016
Department of Agriculture	33 FTE	33 FTE	33 FTE
Department of Economic Development	663 FTE	663 FTE	663 FTE
Department of Natural Resources	(696 FTE)	(696 FTE)	(696 FTE)
Total Estimated Net Effect on FTE	0 FTE	0 FTE	0 FTE

☐ Estimated Total Net Effect on All funds expected to exceed \$100,000 savings or (cost).

☐ Estimated Net Effect on General Revenue Fund expected to exceed \$100,000 (cost).

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ESTIMATED NET EFFECT ON LOCAL FUNDS			
FUND AFFECTED	FY 2014	FY 2015	FY 2016
Local Government	\$0	\$0	\$0

KB:LR:OD

FISCAL ANALYSIS

ASSUMPTION

§§ 108.905, 226.445, Ch. 253, 258.083, 304.013, 304.032, 304.033, 577.073, 620.010, and 620.462 - Division of State Parks:

Officials from the **Department of Natural Resources (DNR)** state the Division of State Parks (DSP) manages 87 state parks and historic sites plus the Roger Pryor Pioneer Backcountry. There are approximately 145,000 acres scattered throughout the state and an extensive recreation easement agreement on 61,000 acres with the L-A-D foundation. The park system also includes five district offices and five support programs. Fifty percent of the state parks sales tax is deposited in the Parks Sales Tax Fund to fund the acquisition, development, maintenance and operation of state parks and state historic sites.

DNR assumes the following FTE and appropriation authority would transfer to the Department of Economic Development (DED):

FY14 program staffing levels of 661.21 FTE, \$21,273,023 of personal services and pay plan.
\$10,794,996 fringe benefits
\$29,354,473 of Expense & Equipment and Program Specific Distribution
\$68,442,829 of Capital Improvements

DNR assumes DED will become responsible for the State Parks Earnings, Parks Sales Tax, Babler State Park, Confederate Memorial and Meramec-Onondaga State Parks Funds.

DNR assumes DED would make a budget request to continue costs for FY15 and FY16 that would not include additional transfers from DNR or appropriations from DNR funding sources.

DNR states, currently, dedicated funds within the department share in the cost of administering programs within DNR. The same cost rate used to determine the department's federal indirect cost rate is used as a method of allocating administrative costs to dedicated funding sources within DNR. While the department uses the Cost Allocation Fund to pay department and division administrative costs, we assume these services could be direct billed to the dedicated funds under the proposed legislation.

ASSUMPTION (continued)

DED assumes while the transfers out listed below would be a savings for the funds noted for the Department of Natural Resources, it may not be a savings for those same funds depending upon how DED chooses to pay for administrative costs:

- State Parks Earnings - \$317,632 in Transfer Out
- Parks Sales Tax - \$1,058,230 in Transfers Out

DNR notes there are two employees in DSP who conduct surveys of State Parks' boundaries and are supervised by staff within the Land Survey Program. DNR assumes that staff within the Land Survey Program would continue to work with State Parks as it relates to State Parks boundary surveys.

DNR assumes the following FTE and appropriation authority would transfer to the Division of Tourism (MDT) within DED:

State Parks Earnings Fund -

- 78.48 FTE, \$2,622,988 of personal services and pay plan
- \$1,331,035 fringe benefits
- \$8,266,035 of Expense & Equipment and Program Specific Distribution (including contract audit appropriations)
- \$53,819,705 of Capital Improvements.

Parks Sales Tax Fund -

- 555.71 FTE, \$17,572,183 of personal services and pay plan
- \$8,917,004 fringe benefits
- \$9,141,489 of Expense & Equipment and Program Specific Distribution
- \$8,488,851 of Capital Improvements

Babler State Park Fund -

- 2 FTE, \$54,028 of personal services and pay plan
- \$27,417 fringe benefits
- \$75,417 of Expense & Equipment and Program Specific Distribution

Confederate Memorial -

- \$165 of Expense & Equipment

ASSUMPTION (continued)

Meramec-Onondaga State Parks Fund -

- \$5,586 of Expense & Equipment

Division Federal Costs - (currently funded through the DNR Federal Fund, but would be funded through the department of economic development's federal fund)

- 4.77 FTE, \$155,843 of personal services and pay plan
- \$79,083 fringe benefits
- \$11,781,306 of Expense & Equipment and Program Specific Distribution
- \$6,134,273 of Capital Improvements.

Division Administrative costs (currently funded through the Cost Allocation Fund, but would likely be funded through either the Parks Sales Tax or State Parks Earnings funds under the proposed legislation) -

- 20.25 FTE, \$867,981 of personal services and pay plan
- \$440,457 fringe benefits
- \$84,475 of Expense & Equipment

DNR assumes DED would make a budget request to continue costs for FY15 and 16 that would not include additional transfers from DNR.

DNR notes transfers made for the Office of Administration for leasing and information technology costs are not included in the department's estimated impact. DNR assumes DSP would continue to incur and be responsible for ITSD and house bill 13 leasing costs.

DNR assumes changes to section 108.905 (e) would allocate 15.5% of appropriations authorized for the third state building fund by the General Assembly to the Division of Tourism within the Department of Economic Development (DED) for state parks purposes.

DNR states, currently, 15.5% of the appropriations authorized for the third state building fund are allocated to DNR for state parks and historic preservation purposes.

Officials from the **Department of Economic Development - Division of Tourism (MDT)** state the proposal would transfer from DNR to MDT all authority, powers, duties, functions, records, personnel, property, etc. of the Division of State Parks.

ASSUMPTION (continued)

MDT assumes all appropriations and expenditures identified within the budget of the Division of State Parks would be transferred to MDT. Assuming this is the case, the transfer will be cost neutral to MDT. The spending authority for several state funds would transfer to MDT for the operation of the state parks.

MDT assumes the appropriations and expenditures in the DNR and DNR Cost Allocation Fund will transfer to the Tourism Supplemental Revenue Fund. For all other funds listed above, the spending authority will transfer from DNR to MDT, with no impact on the fund appropriations or expenditures.

MDT assumes the proposal becomes effective upon the passage and approval by the voters of the constitutional amendment regarding the transfer of the state parks sales tax fund to the Division of Tourism, HJR 33. Pursuant to HJR 33 (2013), this issue will be submitted to the voters at the next general election, to be held in November 2014, or at a special election.

§§ 261.023, 640.010, 640.012, 640.015, and 640.016 - Soil and Water Districts Commission:

Officials from the **Department of Natural Resources (DNR)** state chapter 261 establishes the laws for the Department of Agriculture (AGR). Sections 261.023.7 states all powers, duties, and functions of the state soil and water districts commission, chapter 278, are transferred by type I transfer to AGR.

DNR assumes the following FTE and appropriation authority would transfer to AGR:

Soil and Water Sales Tax Fund:

32.86 FTE, \$1,356,732 of personal services and pay plan.

\$688,474 in fringe benefits and \$42,561,629 of Expense & Equipment and Program Specific Distribution. (includes contract audit appropriations)

Federal Costs:

\$1,000,000 of Program Specific Distribution (Currently funded through the DNR Federal Fund, but would be funded through AGR's federal fund under the proposed legislation)

ASSUMPTION (continued)

DNR assumes the FY 14 program staffing levels and appropriation authority would transfer to the Department of Agriculture

DNR assumes AGR will become responsible for the Soil and Water Sales Tax Fund.

DNR assumes AGR would make a budget request to continue costs for FY 15 and 16 that would not include additional transfers from DNR.

DNR assumes transfers made for the Office of Administration for leasing and information technology costs are not included in the department's estimated impact.

DNR assumes the soil and water program would continue to incur and be responsible for ITSD and house bill 13 leasing costs.

Bill as a Whole:

DNR states the Division of State Parks and the Soil and Water Conservation program currently occupy office space within two locations. The Division of State Parks resides in leased facilities while the Soil and Water Conservation program resides in the Lewis & Clark State Office Building. DNR assumes space costs would be paid by AGR and DED.

Oversight assumes the Governor could call a special election for a contingent joint resolution, for fiscal note purposes, Oversight will show the fiscal impact beginning in FY14.

Oversight assumes any costs incurred by the Department of Agriculture to implement this proposal would be offset by decreases in costs at the Department of Natural Resources.

Oversight assumes any costs incurred by the Department of Economic Development - Division of Tourism to implement this proposal would be offset by decreases in costs at the Department of Natural Resources.

Oversight will use the net fiscal impact provided by the Department of Natural Resources.

For the purpose of the fiscal note, **Oversight** has rounded partial FTE to the nearest whole number.

ASSUMPTION (continued)

Officials from the **Office of the Secretary of State (SOS)** state many bills considered by the General Assembly include provisions allowing or requiring agencies to submit rules and regulations to implement the act. The SOS is provided with core funding to handle a certain amount of normal activity resulting from each year's legislative session. The fiscal impact for this fiscal note to the SOS for Administrative Rules is less than \$2,500. The SOS recognizes that this is a small amount and does not expect that additional funding would be required to meet these costs. However, the SOS also recognizes that many such bills may be passed by the General Assembly in a given year and that collectively the costs may be in excess of what the office can sustain with the core budget. Therefore, the SOS reserves the right to request funding for the cost of supporting administrative rules requirements should the need arise based on a review of the finally approved bills signed by the governor.

Oversight assumes the SOS could absorb the costs of printing and distributing regulations related to this proposal. If multiple bills pass which require the printing and distribution of regulations at substantial costs, the SOS could request funding through the appropriation process.

Officials at the **Department of Agriculture** defer to the Department of Natural Resources for fiscal impact.

Officials from the **Office of Governor, Office of the Attorney General, and State Treasurer's Office** each assume the proposal would not fiscally impact their respective agencies.

<u>FISCAL IMPACT - State Government</u>	FY 2014	FY 2015	FY 2016
SOIL AND WATER SALES TAX FUND			
<u>Transfer In</u> - AGR - § 261.023 - State Soil and Water Districts Commission			
Salaries	\$1,356,732	\$1,356,732	\$1,356,732
Fringe Benefits	\$688,474	\$688,474	\$688,474
Expense and Equipment	<u>\$42,561,629</u>	<u>\$42,561,629</u>	<u>\$42,561,629</u>
<u>Total Revenue</u> - AGR	<u>\$44,606,835</u>	<u>\$44,606,835</u>	<u>\$44,606,835</u>
FTE Change - AGR	33 FTE	33 FTE	33 FTE
<u>Transfer Out</u> - DNR - § 261.023 - State Soil and Water Districts Commission			
Salaries	(\$1,356,732)	(\$1,356,732)	(\$1,356,732)
Fringe Benefits	(\$688,474)	(\$688,474)	(\$688,474)
Expense and Equipment	<u>(\$42,561,629)</u>	<u>(\$42,561,629)</u>	<u>(\$42,561,629)</u>
<u>Total Costs</u> - DNR	<u>(\$44,606,835)</u>	<u>(\$44,606,835)</u>	<u>(\$44,606,835)</u>
FTE Change - DNR	(33 FTE)	(33 FTE)	(33 FTE)
ESTIMATED NET EFFECT ON THE SOIL AND WATER SALES TAX FUND	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Estimated Net FTE Change for the Soil and Water Sales Tax	0 FTE	0 FTE	0 FTE

FISCAL IMPACT - State Government
 (continued)

FY 2014

FY 2015

FY 2016

PARKS SALES TAX FUND

Transfer In - DED - §§ 620.010 and
 620.465 - Division of State Parks

Salaries	\$17,572,183	\$17,572,183	\$17,572,183
Fringe Benefits	\$8,917,004	\$8,917,004	\$8,917,004
Expense and Equipment	\$17,630,340	\$17,630,340	\$17,630,340
Other Fund Costs	<u>\$1,058,230</u>	<u>\$1,058,230</u>	<u>\$1,058,230</u>
<u>Total Revenue - DED</u>	<u>\$45,177,757</u>	<u>\$45,177,757</u>	<u>\$45,177,757</u>
FTE Change - DED	556 FTE	556 FTE	556 FTE

Transfer Out - DNR - §§ 620.010 and
 620.465 - Division of State Parks

Salaries	(\$17,572,183)	(\$17,572,183)	(\$17,572,183)
Fringe Benefits	(\$8,917,004)	(\$8,917,004)	(\$8,917,004)
Expense and Equipment	(\$17,630,340)	(\$17,630,340)	(\$17,630,340)
Other Fund Costs	<u>(\$1,058,230)</u>	<u>(\$1,058,230)</u>	<u>(\$1,058,230)</u>
<u>Total Costs - DNR</u>	<u>(\$45,177,757)</u>	<u>(\$45,177,757)</u>	<u>(\$45,177,757)</u>
FTE Change - DNR	(556 FTE)	(556 FTE)	(556 FTE)

**ESTIMATED NET EFFECT ON THE
 PARKS SALES TAX FUND**

\$0

\$0

\$0

Estimated Net FTE Change for the Parks
 Sales Tax Fund

0 FTE

0 FTE

0 FTE

FISCAL IMPACT - State Government
 (continued)

FY 2014

FY 2015

FY 2016

STATE PARKS EARNINGS FUND

Transfer In - DED - §§ 620.010 and
 620.465 - Division of State Parks

Salaries	\$2,622,988	\$2,622,988	\$2,622,988
Fringe Benefits	\$1,331,035	\$1,331,035	\$1,331,035
Expense and Equipment	\$62,085,740	\$62,085,740	\$62,085,740
Other Fund Costs	<u>\$317,632</u>	<u>\$317,632</u>	<u>\$317,632</u>
<u>Total Revenue - DED</u>	<u>\$66,357,395</u>	<u>\$66,357,395</u>	<u>\$66,357,395</u>
FTE Change - DED	79 FTE	79 FTE	79 FTE

Transfer Out - DNR - §§ 620.010 and
 620.465 - Division of State Parks

Salaries	(\$2,622,988)	(\$2,622,988)	(\$2,622,988)
Fringe Benefits	(\$1,331,035)	(\$1,331,035)	(\$1,331,035)
Expense and Equipment	(\$62,085,740)	(\$62,085,740)	(\$62,085,740)
Other Fund Costs	<u>(\$317,632)</u>	<u>(\$317,632)</u>	<u>(\$317,632)</u>
<u>Total Costs - DNR</u>	<u>(\$66,357,395)</u>	<u>(\$66,357,395)</u>	<u>(\$66,357,395)</u>
FTE Change - DNR	(79 FTE)	(79 FTE)	(79 FTE)

**ESTIMATED NET EFFECT ON THE
 STATE PARKS EARNINGS FUND**

\$0

\$0

\$0

Estimated Net FTE Change for the State
 Parks Earnings Fund

0 FTE

0 FTE

0 FTE

FISCAL IMPACT - State Government
 (continued)

FY 2014

FY 2015

FY 2016

**TOURISM SUPPLEMENTAL
 REVENUE FUND**

Transfer In - DED - §§ 620.010 and
 620.465 - Division of State Parks DNR
 Cost Allocation

Salaries	\$867,981	\$867,981	\$867,981
Fringe Benefits	\$440,457	\$440,457	\$440,457
Expense and Equipment	<u>\$84,475</u>	<u>\$84,475</u>	<u>\$84,475</u>
<u>Total Revenue - DED</u>	<u>\$1,392,913</u>	<u>\$1,392,913</u>	<u>\$1,392,913</u>
FTE Change - DED	21 FTE	21 FTE	21 FTE

**ESTIMATED NET EFFECT ON THE
 TOURISM SUPPLEMENTAL
 REVENUE FUND**

\$1,392,913 **\$1,392,913** **\$1,392,913**

Estimated Net FTE Change for the
 Tourism Supplemental Revenue Fund

21 FTE

21 FTE

21 FTE

DNR COST ALLOCATION FUND

Transfer Out - DNR - §§ 620.010 and
 620.465 - Division of State Parks DED
 Tourism Supplemental Revenue

Salaries	(\$867,981)	(\$867,981)	(\$867,981)
Fringe Benefits	(\$440,457)	(\$440,457)	(\$440,457)
Expense and Equipment	<u>(\$84,475)</u>	<u>(\$84,475)</u>	<u>(\$84,475)</u>
<u>Total Costs - DNR</u>	<u>(\$1,392,913)</u>	<u>(\$1,392,913)</u>	<u>(\$1,392,913)</u>
FTE Change - DNR	(21 FTE)	(21 FTE)	(21 FTE)

**ESTIMATED NET EFFECT ON THE
 DNR COST ALLOCATION FUND**

(\$1,392,913) **(\$1,392,913)** **(\$1,392,913)**

Estimated Net FTE Change for the DNR
 Cost Allocation Fund

(21 FTE)

(21 FTE)

(21 FTE)

FISCAL IMPACT - State Government
 (continued)

FY 2014

FY 2015

FY 2016

BABLER STATE PARK FUND

Transfer In - DED - §§ 253.350 and
 253.360 - Division of State Parks - Babler
 State Park

Salaries	\$54,028	\$54,028	\$54,028
Fringe Benefits	\$27,417	\$27,417	\$27,417
Expense and Equipment	<u>\$75,417</u>	<u>\$75,417</u>	<u>\$75,417</u>
<u>Total Revenue - DED</u>	<u>\$156,862</u>	<u>\$156,862</u>	<u>\$156,862</u>
FTE Change - DED	2 FTE	2 FTE	2 FTE

Transfer Out - DNR - §§ 253.350 and
 253.360 - Division of State Parks - Babler
 State Park

Salaries	(\$54,028)	(\$54,028)	(\$54,028)
Fringe Benefits	(\$27,417)	(\$27,417)	(\$27,417)
Expense and Equipment	<u>(\$75,417)</u>	<u>(\$75,417)</u>	<u>(\$75,417)</u>
<u>Total Costs - DNR</u>	<u>(\$156,862)</u>	<u>(\$156,862)</u>	<u>(\$156,862)</u>
FTE Change - DNR	(2 FTE)	(2 FTE)	(2 FTE)

**ESTIMATED NET EFFECT ON THE
 BABLER STATE PARK FUND**

\$0

\$0

\$0

Estimated Net FTE Change for the Babler
 State Park Fund

0 FTE

0 FTE

0 FTE

FISCAL IMPACT - State Government
 (continued)

FY 2014

FY 2015

FY 2016

**MERAMEC-ONONDAGA STATE
 PARKS FUND**

Transfer In - DED - §§ 253.530 and
 253.540 - Division of State Parks
 Expense and Equipment

\$5,586

\$5,586

\$5,586

Transfer Out - DNR - §§ 253.530 and
 253.540 - Division of State Parks
 Expense and Equipment

(\$5,586)

(\$5,586)

(\$5,586)

**ESTIMATED NET EFFECT ON THE
 MERAMEC-ONONDAGA STATE
 PARKS FUND**

\$0

\$0

\$0

**CONFEDERATE MEMORIAL PARK
 FUND**

Transfer In - DED - §§ 253.110 and
 253.120 - Division of State Parks -
 Confederate Memorial Park
 Expense and Equipment

\$165

\$165

\$165

Transfer Out - DNR - §§ 253.110 and
 253.120 - Division of State Parks -
 Confederate Memorial Park
 Expense and Equipment

(\$165)

(\$165)

(\$165)

**ESTIMATED NET EFFECT ON THE
 CONFEDERATE MEMORIAL PARK
 FUND**

\$0

\$0

\$0

FISCAL IMPACT - State Government

FY 2014

FY 2015

FY 2016

FEDERAL STATE PARKS FUND

Transfer In - DED - §§ 620.010 and
 620.465 - Division of State Parks

Salaries	\$155,843	\$155,843	\$155,843
Fringe Benefits	\$79,083	\$79,083	\$79,083
Expense and Equipment	<u>\$17,915,579</u>	<u>\$17,915,579</u>	<u>\$17,915,579</u>
<u>Total Revenue - DED</u>	<u>\$18,150,505</u>	<u>\$18,150,505</u>	<u>\$18,150,505</u>
FTE Change - DED	5 FTE	5 FTE	5 FTE

Transfer Out - DNR - §§ 620.010 and
 620.465 - Division of State Parks

Salaries	(\$155,843)	(\$155,843)	(\$155,843)
Fringe Benefits	(\$79,083)	(\$79,083)	(\$79,083)
Expense and Equipment	<u>(\$17,915,579)</u>	<u>(\$17,915,579)</u>	<u>(\$17,915,579)</u>
<u>Total Costs - DNR</u>	<u>(\$18,150,505)</u>	<u>(\$18,150,505)</u>	<u>(\$18,150,505)</u>
FTE Change - DNR	(5 FTE)	(5 FTE)	(5 FTE)

**ESTIMATED NET EFFECT ON THE
 FEDERAL STATE PARKS FUND**

\$0

\$0

\$0

Estimated Net FTE Change for Federal
 State Parks Fund

0 FTE

0 FTE

0 FTE

FEDERAL SOILS FUND

Transfer In - DED - §§ 620.010 and
 620.465 - Division of State Parks

Expense and Equipment	\$1,000,000	\$1,000,000	\$1,000,000
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Transfer Out - DNR - §§ 620.010 and
 620.465 - Division of State Parks

Expense and Equipment	<u>(\$1,000,000)</u>	<u>(\$1,000,000)</u>	<u>(\$1,000,000)</u>
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**ESTIMATED NET EFFECT ON THE
 FEDERAL SOILS FUND**

\$0

\$0

\$0

FISCAL IMPACT - Local Government

FY 2014

FY 2015

FY 2016

\$0

\$0

\$0

FISCAL IMPACT - Small Business

No direct fiscal impact to small businesses would be expected as a result of this proposal.

FISCAL DESCRIPTION

This proposal transfers all the powers, duties and functions of the Division of State Parks from the Department of Natural Resources to the Division of Tourism within the Department of Economic Development by type 1 transfer.

The proposal specifies that administrative costs associated with administering the State Park Earnings Fund or any other fund associated with the Division of State Parks cannot exceed 5% of the previous year's revenue deposited into the fund.

The proposal transfers all the powers, duties, and functions of the State Soil and Water Districts Commission from the Department of Natural Resources to the Department of Agriculture by type 1 transfer. The expenses of administering any fund associated with the commission cannot exceed 5% of the previous year's revenue deposited into the fund.

The proposal will become effective only upon the passage and approval by voters of a constitutional amendment.

This legislation is not federally mandated, would not duplicate any other program and would not require additional capital improvements or rental space.

SOURCES OF INFORMATION

Department of Natural Resources
Department of Agriculture
Department of Economic Development
Office of Secretary of State
State Treasurer's Office
Office of the Attorney General
Office of Governor



Ross Strobe
Acting Director
April 8, 2013